INTERNAL CONTROL AND ORGANIZATIONAL PERFORMANCE OF PANABO POLYMEDIC HOSPITAL, INC.

> A Thesis Presented to The Faculty of of UM Panabo College

In Partial Fulfillment Of the Requirements for the course Methods of Research (Res 1B)

UM Panabe College LIC



Gengen I. Lobiano Maecel P. Namion Quencler L. Villarojo

October 2019

ACCEPTANCE SHEET

This thesis entitled "INTERNAL CONTROL AND ORGANIZATIONAL PERFORMANCE OF PANABO POLYMEDIC HOPSITAL, INC." prepared and submitted by Gengen I. Lobiano, Maecel P. Namion and Quencler L. Villarojo in compliance with the requirements in the Research Subject under the Department of Accounting and Business Management Education, UM Panabo College, Panabo City is hereby accepted.

AMELIE L. CHICO, DM, FRIM Research Coordinator

Wh. LIEZEL V. CHAN, Ph. D Dean of College UM Panabo College

ii .

APPROVAL AND ENDORSEMENT SHEET

This thesis entitled "INTERNAL CONTROL AND ORGANIZATIONAL PERFORMANCE OF PANABO POLYMEDIC HOSPITAL INC." prepared and submitted by Gengen I. Lobiano,Maecel P. Namion and Quencler L. Villarojo in partial fulfilment of the requirements for the course Methods of Research has been examined and recommended for acceptance and Oral Examination.

OCAY, DBA ANTONIET

iii.

Research Adviser

PANEL OF EXAMINERS

Accepted and Approved, after examination during the final defense as for Methods of Research (RES 1B).

Favourably endorsed for Approval to Dr. Liezel V. Chan, Dean of College of (UMPC) UM Panabo College, Panabo City.

JESSA Q. BE CP стт Member

MARJORIE C. LIBRANDO, CPA

Chairperson

ABSTRACT

This study sought to establish the effect of internal control in organizational performance of Panabo Polymedic Hospital, Inc. The study adopted a descriptive design and targeted 40 employees. The study employed a survey questionnaire where the selected target of the population constituted to the study sample.

The data are collected by the researchers by giving questionnaire to the target respondents to get appropriate outcomes. The results of the research study are then studied and analyzed carefully to relate the effectiveness of internal control implemented by the company. The survey conducted last March to make conclusions and recommendation to help the company in satisfying their customers.

. Moreover, the statistical tools used in interpretation of data are weighted mean and Pearson-r. The overall mean for the level of internal control is 4.23 with the descriptive equivalent of very high which is indicated by control environment and control activities with the mean of 4.18 and 4.28 respectively while the level of organizational performance has a overall mean of 4.18 with the descriptive equivalent of high. The findings showed that there is significant relationship between *internal control* and *organizational performance* of Panabo Polymedic Hospital, Inc.

Keywords: internal control, control environment, control activities, organizational performance

ACKNOWLEDGEMENT

The researchers would like to express their genuine gratitude and appreciation to the following persons who generously extended their help in the realization of this study.

First and foremost, **God Almighty** for the gift of life and for the wisdom, love, patience, strength and blessings that drives the researchers to complete to this output.

Researchers' respective families for the endless love and support financially, spiritually and emotionally to the researchers;

Dr. Antonietta T. Ocay, the researchers' adviser for sharing his expertise, consistent assistance, spending time to give advices and editing the manuscript that helped them in taking this study into success.

Dr. Amelie Chico, the class adviser who is also shared her knowledge and encouragement to the researchers in order to finish the study despite on her busy schedule;

Prof. Marjorie C. Librando, Prof. Jessa Q. Beloy and **Dr. Amelie Chico** as their panel members and valuators for their comments and suggestions that helped a lot in making this study possible.

Liezel V. Chan, Ph.D their statistician, for the assistance in the statistical computation, interpretation and analysis of data.

Owners of Panabo Polymedic Hospital Inc., for their hospitality shown, cooperation and the time they spent in answering the questions.

Prof. Leonida L. Jara, the UMPC's Librarian for making the library resources always accessible and available for the development of the researcher's literature.

Lastly, to all those who have contributed for this task from the bottom of our hearts, thank you so much for being part of our research paper.

-The Researchers-

DEDICATION

This research paper is wholeheartedly dedicated first to our Almighty Father, our creator, for the knowledge, wisdom and understanding that he showered upon us. He has been the source of our strength throughout this endeavor. For putting his favor upon us to finish this study, protecting and taking us away from harm while we are conducting this research. Thank you so much for guiding us, to continuing to light up of peace love, honor and prosperity of your words by the desires of our hearts in this research. Next to our beloved parents, who have been our source of inspiration and gave us strength when we thought of giving up, which continually provide their moral, spiritual, emotional, and financial support. To our employer who understands despite of our busy schedules at school. To our, friends, and classmates who shared their words of advice and encouragement to finish this study. And lastly, to our group mates who gave their full support and effort to finish this study. Thank You and God Bless.

Gengen I. Lobiano

Maecel P. Namion

Quencler L. Villarojo

TABLE OF CONTENTS

Approval Abstract	nce Sheet and Endorsement Sheet edgement on Contents ables	i ii iv v vii viii x xi
Chapter		Page
1	THE PROBLEM AND ITS SETTING	
	Background of the Study	1
	Statement of the Problem	2
	Hypothesis	3
	Theoretical and Conceptual Framework	3
	Significance of the Study	6
	Definition of Terms	6
2	REVIEW OF RELATED LITERATURE	
3	METHOD	
	Research Design	16
	Research Subjects	16
	Research Instruments	17
	Data Gathering Processes	19
	Statistical Treatment of Data	20

4 PRESENTATION AND ANALYSIS

Level of Intern Panabo Po		l of Hospital Inc.		21
Level of Orgar Of Panabo		Performance lic Hospital Inc.		25
	ntrol and	between Organizational abo Polymedic	Hospital Inc.	28
SUMMARY	OF	FINDINGS,	CONCLUSION	AND
SUMMARY RECOMMENI	-	FINDINGS,	CONCLUSION	AND
	-	FINDINGS,	CONCLUSION	AND 30
RECOMMENI	-	FINDINGS,	CONCLUSION	
RECOMMENI Findings	DATION	FINDINGS,	CONCLUSION	30

REFERENCES

5

APPENDICES

- A. Letter of Permission to Conduct the Study
- B. Letter of Request for Validation
- C. Validation Sheet
- D. Questionnaire
- E. Grammarly Certification
- F. Certificate of Appearance

CURRICULUM VITAE

LIST OF TABLES

Table	9	Page
1	Distribution of the Respondents of the Study	17
2	Level of Internal Control of Panabo Polymedic Hospital Inc.	23
3	Level of Organizational Performance of Panabo Polymedic Hospital Inc.	27
4	Significant Relationship between Internal Control and Organizational Performance of Panabo Polymedic Hospital Inc.	29

LIST OF FIGURE

Figure	
1 Conceptual Paradigm Showing the Variables of the Study	5

Chapter 1

THE PROBLEM AND ITS SETTING

Background of the Study

The issues of legitimate introduction have been seen during the latest decades as a noteworthy part in regulating affiliations and evaluating procedure results. Nowadays, all predominant affiliations are excited about making feasible execution estimation systems and the thought appears ok on time as a full scale key in every way that really matters all the human circles of advancement. In the field of association, the saying today is sharp: you get what you measure and you can't by and large manage an endeavor aside from in the event that you measure it. In this manner, an association must measure its display to choose extraordinary business decisions and finally, to offer life to its focal objective, vision, and mission, and to create their high ground in the hour of globalization.

A few firms in Nigeria experienced trouble in gathering the objective of the organization to change, adjust and reshape the future. In view of organizational output the issue of the authoritative presentation without clear course, trouble in mixing different characters, poor correspondence and criticism affects individual to have absence of mindfulness, perplexing relationship including seven execution criteria that must be pursued: viability, effectiveness, quality, efficiency, nature of work, development and benefit (Rolstadas, 1998).

In the Philippines, there are lots of hospitals that have encountered problems with their organizational performance specifically in the privately owned establishment. There were cases of fast employee turnover that can negatively affect a company and its employees in many ways. With the constant need to hire and train new employees, it is easy to veer from the true mission and vision of the organization, by holding representatives, organizations can give a higher bore workforce that emphatically influences the primary concern.

Comparably in Panabo City, several healthcare establishments also meet the same problem. As per an interview with one of the department heads, they are struggling in maintaining a low rate of employee turnover because it may affect the performance of the organization to convey quality medical services administrations.

Thus, the researchers are motivated to study if internal control has a significant relationship with organizational performance of Panabo Polymedic Hospital, Inc.

Statement of the Problem

This study aimed to determine if there is a relationship between internal control and organizational performance as rated by the employees of Panabo Polymedic Hospital, Inc., specifically, it sought answers to the following questions:

- 1. What is the level of internal control of Panabo Polymedic Hospital, Inc. in terms of :
 - 1.1 Control Environment
 - **1.2 Control Activities**

- 2. What is the level of organizational performance of Panabo Polymedic Hospital, Inc.?
- **3.** Is there a significant relationship between internal control and Organizational Performance at Panabo Polymedic Hospital, Inc.?

Hypothesis

The null hypothesis of the study was tested at 0.05 level of significance which states that there is no significant relationship between internal control and organizational performance in Panabo Polymedic Hospital, Inc.

Theoretical and Conceptual Framework

This study is moored by the hypothesis of Melnychuk (2016) who brought up that if interior control is appropriately orchestrated it can altogether expand the effectiveness and will make it conceivable to encourage a superior comprehension of its motivation and goals that lead to better hierarchical execution.

This is upheld by the hypothesis of Navid and Philee, (2010 that internal control is a structure expected to propel capability or assurance the execution of a game plan or ensure assets or keep up a vital good ways from coercion and botch and that inside control has an important effect of managing an affiliation. It contains the plans, methodologies, and frameworks used to meet missions, destinations, and objectives and, in doing thusly, bolster execution based administration. It is equal to the board control that helps chiefs achieving needed results through suitable stewardship of advantages. It should diminish the perils identified with undetected mix-ups or inconsistencies, anyway arranging and working up incredible internal controls are genuinely not a clear endeavor and can't be polished through a short course of action of helpful arrangements.

As shown in the conceptual paradigm of the study in Figure 1, the free factor is internal control demonstrated by control condition which alludes to the disposition toward interior control and control cognizance built up and kept up by the administration and representatives of an association (Hevesi, 2005) and control exercises which alludes to making genuine inward control systems to reduce misrepresentation and misfortunes (Walker, 1999).The dependent variable is the organizational performance.

The dependent variable is the organizational performance.

Significance of the Study

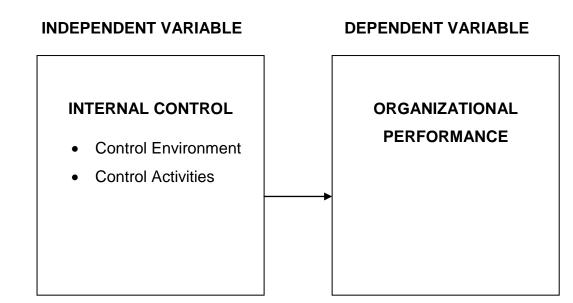
This study work would be beneficial to the following:

Proprietor. The result will enlighten them about how to stern the implementation of internal control in the company and appreciate how it affects its organizational performance.

Employees. This will enable them to comprehend their jobs and obligations regarding the association and urged them to coordinate for the usage of the organization's inside control for better hierarchical execution.

Customers. This will help customers with seeing how they impact inside control of the foundation and its effect on the progressive introduction.

Researchers. This will upgrade our insight and comprehension of internal control and how it influences the hierarchical exhibition of the foundation.



Definition of Terms

A bit of the terms used in this examination are along these lines described for clearness and straightforward perception to the perusers.

Internal Control. These are the systems, guidelines, and methodology executed by an organization to guarantee the trustworthiness of monetary and bookkeeping data, advance responsibility and averts extortion (Kenton, 2018). In this study, this refers to how the owners or managers of the institution implement internal control in terms of control environment and control activities. In this study, this refers to how the owners or managers of the institution implement internal control in terms of control environment and control activities.

Organizational Performance. Is an intricate relationship including seven execution criteria that must be pursued: adequacy, proficiency, quality, efficiency, nature of work, advancement and benefit (Rolstadas, 1998). In this study, this refers to the result of how successfully an organized group of people with a particular purpose perform a function.

Chapter 2

REVIEW OF RELATED LITERATURE

Perusing from the sources here in Philippines and abroad is outlined as per the subject and therefore displayed to give a superior foundation understanding.

Internal Control

Bragg (2018) expressed that interior control is a mix of exercises that are set down in an association's ordinary working methodology to shield resources, limit mistakes and guarantee that activities are completed in an endorsed way. This method will normally achieve organization enduring a measure of danger to shape a key profile that enables an organization to battle a great deal of effects, paying little respect to whether it perseveres through rare mishaps since controls are deliberately diminished.

Furthermore, Brennan (1999) expressed that inward control encourages successful activity by empowering it to react acceptably to significant business, operational, monetary, consistence and different dangers to arrive at its destinations. It incorporates shielding of advantages and guaranteeing that liabilities zone unit known and oversaw. It focuses on the positive role that internal management has got to play in an organization. Encouraging productive tasks infers improvement, and, appropriately applied, inward control procedures add cost to an association by thinking about results against unique plans thus proposing ways that during which they could act naturally tended to. Vitez (2017) added that internal controls are the standards and rules used by firms to make sure that they win their declared goals within the marketplace. Profitability is not solely achieved through high sales and meeting client demand, but additionally from dominant prices and limiting excessive payment. Management should regularly review all aspects of their company and insert internal controls which will strengthen the corporate and increase profitableness.

Brookins (2018) referred to that internal control helps organizations isolate obligations, sort out data, diminish mistakes and counteract misrepresentation. Interior controls can hold onto exercises, for example, suit bank articulations and inside review audits, which will reveal whether the organization's money is being stolen by the board or laborers. Interior control guaranteeing that there is an arrangement of governing rules. It's huge that you, as a business visionary, set up measures that save your association's money related and the board data, incomprehension to the laws and rules of your state and the national government. Inside controls develop a technique for how your business handles tolerating and specifying money and definitive and the officials' assignments. There are a couple of primary jobs of setting up inside controls for an association.

Moreover, James (2010) pointed out Internal control is the procedure by which the board structures an association to give affirmation that a substance works viably and proficiently, has a dependable money related revealing framework and conforms to appropriate laws and guidelines. A fruitful arrangement of internal control isn't constructed medium-term yet is a progressing procedure of adjusting the internal operations of an association. Numerous associations condense internal control frameworks in operational handbooks and manuals so representatives can without much of a stretch allude to the substance's approaches.

Internal controls are classified mainly into control environment the overall control consciousness of an organization through policies, procedures, ethical standards, and monitoring processes (Richard E.et al, 2007) also, control exercises join execution audits, data arranging, physical controls, and partition of duties, these exercises are finished by the board to guarantee the achievement of the real destinations.

Control Environment. Hevesi (2005) thinks that the control condition is a result of the board's administration that is its way of thinking, style and steady demeanor just as the ability, moral qualities, respectability and confidence of the individuals of the association.

Lannoye (1999) included that this condition establishes the authoritative pace and gives the establishment of a powerful arrangement of interior control. It additionally gives order and structure to accomplishing the essential goals of interior control.

Lindsay et al (2017) affirmed that the control environment is a set of tone in the organizations; it is influencing the belief of its employees. It is the bases for all the components of internal control providing discipline and structure.

Zhang (2016) demonstrates that the control condition has five elements: First, trustworthiness and moral qualities where associations convey the arrangements to the representative to advance genuineness and uprightness. Second, the ability of the element's kin where associations contract a skilled representative. Third, the board's way of thinking and working style where the executives' way of thinking and working style incorporate administration's demeanors towards the association destinations, and the ways to deal with limit the business dangers and mentality toward inward powers over money related announcing. Fourth, authority and duty which give a precise, viable and opportune monetary revealing framework; Further, the administration must guarantee that satisfactory announcing connections and approval chains of importance are set up. Fifth, the bearing given by the top managerial staff is a significant job in the control condition, establishing a positive pace on the top.

Shankar (1991) cited that control environment is the foundation on which an effective system of internal control is built and operated in an organization that strives to achieve its strategic objectives, provide reliable financial reporting to internal and external stakeholders, operate its business efficiently and effectively, comply with all applicable laws and regulations, and safeguard its assets.

Albrecht, et al (2008) communicated that the control condition includes exercises, procedures, and strategies that mirror the general outlooks of top organization, the boss and the owners about control and its noteworthiness to the association. An association with a not too bad control condition, all around, develops a various leveled structure that perceives clear lines of intensity and obligation.

Control Activities. Walker (1999) characterized that control exercises happen at all levels and elements of the substance. It fuses a wide extent of various activities, for instance, supports, endorsements, checks, bargains,

execution reviews, the backing of security, and the creation and upkeep of related records which give proof of the execution of these exercises just as suitable.

Lambert (2018) communicated that control activities are the overseeing standards introduced in an association's exercises. Furthermore, it may be preventive or expert and can be manual or mechanized.

Machacon (2013) finds that these are methodologies and frameworks that help ensure the execution of the board orders and advance exercises that address risks looked by the affiliation it joins those control activities relating to an endorsement, physical controls, execution reviews, information getting ready and separation of commitments.

Njeri (2013) granted that control exercises allude to strategies, systems, and instruments set up to guarantee the orders of the administration are appropriately done. Proper and right documentation of approaches and procedural tips works out the administration exercises to be performed.

Ejoh and Ejom (2014) proposed that control exercises must be executed altogether, faithfully, insightfully, and reliably. A technique won't be significant whenever finished precisely without a strident proceeding with the spotlight on conditions to which the methodology is coordinated. It is essential that uncommon conditions have seen because performing control activities are looked into and a legitimate therapeutic move is made.

Organizational Performance

Richard et al. (2009) guaranteed that progressive presentation incorporates three express areas of firm outcomes: cash related execution (benefits, return on assets, level of productivity, etc.); thing feature execution (bargains, bit of the general business, etc.); and speculator return (hard and fast speculator return, monetary worth notwithstanding, etc.).

Baum (2002) shows that it is a wide build that catches what associations do, produce and achieve for the different voting public with which they collaborate and experts in numerous fields worried about the authoritative execution including vital arranging, activities, fund, legitimate, and hierarchical advancement.

Morin (2002) added that organizational performance is generally assessed with financial indicators such as return on investment or profit per share. The criteria for estimating authoritative viability is a scope of confinements having results in transit chiefs sort out work and oversee individuals in associations.

Lanoye (1999) various leveled execution insinuates how well an affiliation is getting along to land at its vision, urgent, destinations. Besides, it is a basic piece of key organizing, it must be known on how well their affiliations are performing to understand what key changes, accepting any, to make.

Jenatabadi (2015) attested that a hierarchical exhibition has consistently affected the activities of organizations. One of the results of this impact is the expansion in the number and assortment of the methods and strategies to precisely gauge the presentation and, step by step setting up a significant research field for the two organizations and scholastics.

John and Randy (2009) authored out that authoritative execution is a procedure to improve both the adequacy of an association and the prosperity

of its individuals through arranged intercessions. One of the key purposes of hierarchical learning, with the expectation of affecting authoritative execution.

Katou (2008) included that the most significant thing about authoritative execution is to accomplish better or augmentation of riches for the investors. Likewise, the hierarchical presentation has the capacity of an article to deliver brings about a decided need, in connection to targets or objectives.

Scheipers (2016) authored out that the objective of the authoritative exhibition is to characterize a procedure that persuades and motivates directors and representatives to perform as well as could be expected. The subsequent lift in execution will achieve the authoritative objectives through successful and proficient usage of the hierarchical methodologies. Execution of the board that is clear and quantifiable can basically add to a suffering high ground. It likewise urges chiefs to make an objective arranged move to guarantee the acknowledgment of the picked procedure.

Sriwan (2004) hierarchical execution ought to be made a decision against a particular target to see whether the goal is accomplished. Without a goal, the organization has no basis for picking among elective speculation techniques and ventures. For example, if the organization would attempt to accomplish by embracing ventures with arrival on speculation proportions instead of the organizations present normal rate of return proportion.

Be that as it may, if the goal of the organization were to boost its bookkeeping benefits, the organization would receive any venture which would give a positive bookkeeping benefit despite the fact that the organization may cut down its present ordinary pace of productivity extent. Estimating hierarchical execution is significant for staying with an on track in accomplishing its destinations (Richard et al, 2009).

Taiwo et al, (2007) hierarchical execution incorporate vital arranging, tasks, money related, legitimate, and authoritative advancement. An association may accomplish its objectives when every representative comprehends their jobs and duties regarding the association, and there ought to be a constant correspondence between the board, pioneer, and worker to set execution desires, screen program and accomplish great outcomes.

Chapter 3

METHOD

This chapter presents the activities and processes that were undertaken to gather data for the research work. It gives full details of how data are collected and processed for this research work. The discussion was centered on the following: research design, research study, research instrument, data gathering procedures and statistical treatment of data.

Research Design

These researchers utilized the descriptive correlation method in investigating the research problem. It is used to analyzed and interpret data from the data gathered. Descriptive research is fact-finding with adequate interpretation. Also, it is a purposive process of gathering, analyzing, classifying, and tabulating data about prevailing conditions or situations (Ariola, 2006). Its objective is to establish the relationship between internal control and organizational performance of Panabo Polymedic Hospital Inc. and is designed to determine if there is significant relationship between the two variables.

Research Subject

The respondent of this study were the selected employees of Panabo Polymedic Hospital, Inc. Researchers utilized a simple random sampling. Out of 144 employees, there were only forty (40) employees who responded on the said endeavor.

Table 1

Distribution of the Respondents

Selected Departments	Population Sample
Administrative	4
Nursing	20
Accounting	6
Ancillary	7
General Service	2
Radiology	1
Total	40

Research Instrument

The Instrument used in determining the respondent's response in the independent variable and dependent variable was the researcher's made questionnaire. The research questionnaire consists of two parts, namely: Part one which pertains to the extent of internal control of the establishment and part two refers to the assessment of the organizational performance of the establishment. The research questionnaires were validated by experts. The respondents were asked to check a single selected choice on the range of 5 to 1 for the two parts.

To determine the level of internal control among selected areas / departments of Panabo Polymedic Hospital, Inc. the following rating scales were used:

Scale	Descriptive Equivalent	Interpretation
4.21 – 5.00	Very High	This means that internal control is always implemented.
3.41 – 4.20	High	This means that internal control is often implemented.
2.61 – 3.40	Moderate	This means that internal control is sometimes implemented.
1.81 – 2.60	Low	This means that internal control is less implemented.
1.00 – 1.80	Very Low	This means that internal control is not implemented.

To determine the level of organizational performance of Panabo Polymedic Hospital, Inc, the following rating scales were used:

Scale	Descriptive Equivalent	Interpretation
4.21 – 5.00	Very High	This means that organizational performance is very satisfactory.
3.41 – 4.20	High	This means that organizational performance is satisfactory

2.61 – 3.40	Moderate	This means that organizational performance is fair.
1.81 – 2.60	Low	This means that organizational performance is less satisfactory.
1.00 – 1.80	Very Low	This means that organizational performance is not satisfactory.

Data Gathering Procedures

The process in conducting the study involved the following steps:

Initial Interview. The researchers asked for the name of the owner or administrator of Panabo Polymedic Hospital, Inc.for them to know where to address the letter asking permission to conduct a study.

Seeking permission to conduct the study. The researchers sent a letter asking permission to the owner or administrator of Panabo Polymedic Hospital, Inc. to conduct the study.

Validation of the Instrument. The questionnaire was validated by validators.

Administration of the Instrument. Upon approval, the researchers personally administered the questionnaire. The distribution was done only for 2 days. Personal interviews were conducted for clarity of the answers from the respondents.

Retrieval of the Questionnaire. After the researchers' administration of the questionnaire, the data were immediately collected.

Collection of Data. After collecting the questionnaire, it was immediately tallied and was subjected to statistical interpretation.

Statistical Treatment of Data.

The following statistical tools were utilized in this study:

Weighted Mean. This was used to determine the level of internal control and organizational performance of Panabo Polymedic Hospital, Inc.

Pearson-r. This was used to determine the significant relationship between internal control and organizational performance of Panabo Polymedic Hospital, Inc.

Chapter 4

PRESENTATION AND ANALYSIS OF FINDINGS

This chapter contains with the presentation and analysis of findings of the data collected thru survey questionnaire which mere answered by selected employees of Panabo Polymedic Hospital of Panabo City, Inc. The sequences of the major topics in the study were as follows: the level of internal control, the level of organizational performance and the significant relationship between internal control and organizational performance.

Level of Internal Control in Panabo Polymedic Hospital Inc.

The level of internal control is indicated by *control environment and control activities* at an overall mean of 4.23 described as high. It means that internal control is often practiced. It indicates that Panabo Polymedic Hospital Inc. implemented internal control in the business, in order to ensure the efficiency and effectiveness of business operation. Fadzil (2005) stated that internal control is a system that could prevent the business from fraudulent activities and can also increase the operation efficiency of the organization.

As it can be seen in Table 2, the first indicator is *control environment* with an overall mean of 4.18 described as high. It means that the internal control in Panabo Polymedic Hospital, Inc. is often practiced. It implies that knowing the entity's environment is necessary when implementing internal control. Control environment comprises of activities, arrangements and, a methodology that

Table 2

Internal Control Equivalent	Mean	Descriptive
Control Environment		
 Fraud detection, and fraudulent activities are inherently unpredictable difficult to detect and they affect the performance of the hospital. 	3.98	High
2. Measures that can enhance the efficacy of auditors are important for effective fraud detection	4.15	High
3. There is honest and fair dealings with all stakeholders for the benefit of the organization	4.25	Very High
 Internal audit evaluate and contribute to the improvement of risk management, control and governance using a systematic and disciplined approach 	4.20	High
 Management is committed to the ethical values in the operation of hospitalization system 	4.30	Very High
Over-all Mean	4.18	High
 Control Activities Appropriate measures are taken to correct misfeasance in operation of our Accounting and Finance Management System. Hospital system access is only allowed to 	4.20	High
authorize personnel.	4.48	Very High
 Accounting records in the hospital are limited to employees with designated responsibility for such records. 	4.45	Very High
 Frequent reviews of operating performance done both to staff and the hospital systems. 	4.18	High
Management provides feedback to the junior officers about the operation of the system.	4.10	High
Over-all Mean	4.28	High

Level of internal control in Panabo Polymedic Hospital, Inc.

Legend:

Scale

Descriptive Equivalent

4.21-5.00	Very High
3.41-4.20	High
2.61 – 3.40	Moderate
1.81 – 2.60	Low
1.00 – 1.80	Very Low

mirror the general dispositions of top administration, an executive and the proprietors about control and its significance to the organization (Albrecht, et al, 2008).

Item number 5 got the highest mean of 4.30 described as very high; management is committed to the ethical values in the operation of hospitalization system. It implies that Panabo Polymedic Hospital, Inc. obey their core values and implementing it in wholesome manner; while the lowest mean is item number 1 described as high in *fraud detection, and fraudulent* activities are inherently unpredictable difficult to detect and they affect the performance of the hospital. It indicates that the management also evaluates the effectiveness of the auditors in terms of fraud detection in the business.

The remaining items 3, 2 and 4 with a mean of 4.15, 4.25 and 4.20 correspondingly described as very high and high respectively; there is an honest and fair dealings with all stakeholders for the benefit of the organization measures that can enhance the efficacy of auditors are important for effective fraud detection, and internal audit evaluate and contribute to the improvement of hazard the board, control and administration utilizing an orderly and taught approach.

The second indicator is *control activities* with an over-all mean of 4.28 described as high. It means that the internal control of Panabo Polymedic Hospital, Inc. is often implemented. It indicates that the company is responsible in monitoring the internal control system, safeguarding the financial resources is also one of the main tasks of the management, and the proper authorization of the company's assets is also their concerns. It is imparted control activities refer to policies and procedures that help ensure

xxxiv

the execution of management directives and promote actions that address risks faced by the organization and it includes those control activities relating to authorization, physical controls, performance reviews, information processing and segregation of duties (Machacon, 2013).

Item number 2 got the highest mean of 4.48 described as very high in *frequent reviews of operating performance done both to staff and the hospital systems.* It means that internal control is always implemented. It means that Panabo Polymedic Hospital, Inc. spend much time in monitoring and supervising the internal control system implemented by the management and if employees are complying with the said system. Whereas item number 5 gained the lowest mean of 4.10 described as high; *management provides feedback to the junior officers about the operation of the system.* It indicated that internal control is often implemented. It signifies that the Panabo Polymedic Hospital, Inc needs to focus also in providing feedback to the junior officers of the operation of the system because they are part of the operation.

The remaining items are number 3, 1 and 4 with mean of 4.20, 4.45 and 4.18 described as very high and high respectively in accounting records in the hospital are limited to employees with designated responsibility for such records, appropriate measures are taken to correct misfeasance in operation of our accounting and finance management system, and frequent reviews of operating performance done both to staff and the hospital systems.

The level of Organizational Performance in Panabo Polymedic Hospital, Inc.

Presented in Table 3 is the level of Organizational Performance in Panabo Polymedic Hospital, Inc. with the over-all mean of 4.18 described as

23

Table 3

Level of Organizational Performance in Panabo Polymedic Hospital, Inc.

Organizational Performance Equivalent	Mean	Descriptive
 You are satisfied with the company profit or loss 	4.08	High
 PPHI is achieving the desired profit target. 	4.28	Very High
 The strategy used by the company has achieved the profit. Internal and external factor effect of 	4.20	High
achieving company's profit and loss.	4.38	Very High
5. Changing in profit or loss affected work performance	3.98	High
Over-all Mean	4.18	High

Legend:

Scale

Descriptive Equivalent

4.21-5.00	Very High
3.41-4.20	High
2.61 – 3.40	Moderate
1.81 – 2.60	Low
1.00 – 1.80	Very Low

xxxvi

high. It means that the organizational performance is often satisfactory. It indicates that Panabo Polymedic Hospital, Inc. should not only concentrate on the financial aspect of the business but also consider the social and environmental aspect of the organization. Scheipers (2016) coined out that the goal of organizational performance is to define a process that motivates and inspires managers and employees to perform to the best of their ability. The resulting boost in performance will help to accomplish the organizational goals through effective and efficient implementation of the organizational strategies.

The highest mean is item number 4 with a mean of 4.38 described as very high in *internal and external factor effect of achieving company's profit and loss.* It means that the organizational performance is very satisfactory. It signifies that it is very important to maintain and still more the performance of the organization. Whereas the lowest mean is item number 5 with a mean of 3.98 describe as high in *changing in profit or loss affected work performance.* It indicates that organizational performance is often satisfactory. It management continues to conduct trainings for the employees for them to be well rounded, restored and updated. Hence the said activity is necessary not just for the employees but as to the whole management as well.

The remaining items are number 2, 3 and 1 with a mean of, 4.28, 4.20 and 4.08 described as very high and high correspondingly that *Panabo Polymedic Hospital, Inc., is achieving the desired profit target, the strategy used by the company has achieved the profit and employees are satisfied with the*

xxxvii

company profit or loss. It indicates that organizational performance is often satisfactory.

Significant relationship between Internal Control and Organizational Performance

Table 4 presented the significant relationship between internal control and organizational performance in Panabo Polymedic Hospital, Inc. with Pvalue of 0.022 which is less than 0.05, level of significance. Hence, the null hypothesis (Ho) is rejected which implies that there is significant relationship between internal control and organizational performance in Panabo Polymedic Hospital, Inc.

The result of the study is supported by the theory of Bragg (2018) that internal control is a combination of activities to safeguard assets, minimize errors and ensure organization's normal operating procedures. Likewise, Lanoye (1999) agreed that organizational performance is how well an organization is doing to reach its vision, mission, and goals and it must be known on how well their organizations are performing.

Table 4

Significant relationship between Internal Control and Organizational Performance of Panabo Polymedic Hospital, Inc.

Correlation Coefficient

Organizational Performance

Internal Control

0.360*

P-value (0.022) < 0.05

Chapter 5

SUMMARY OF FINDINGS, CONCLUSION AND RECOMENDATION

This chapter composed the summary of findings, conclusions and recommendations of the study.

Findings

The findings of this study were the following:

1. The level of Internal Control in Panabo Polymedic Hospital, Inc. has an over-all mean of 4.23 interpreted as often implemented.

2. The level of Organizational Performance has an over-all mean 4.18 interpreted as often satisfactory.

3. The computed P-value of 0.022 which is less than the 0.05 level of significance. Therefore, the null hypothesis is rejected.

Conclusion

Based on the findings acquired from the data, the researchers construct with the following conclusions:

1. The level of Internal Control in terms of control environment and control activities is high.

2. The level of Organizational Performance in Panabo Polymedic Hospital Inc. is high.

3. There is significant relationship between Internal Control and Organizational Performance in Panabo Polymedic Hospital Inc.

Recommendations

Based on the conclusions of the study, the researchers create the following recommendations;

1. The management should examine and evaluate the auditor's capability and make them involve in trainings and seminars. Additionally, the management should intensify appropriate actions to be taken in correcting the wrongful conduct within the operation of accounting and finance department.

2. The management should not rely on the internal control of the organization, but also apply and develop other factors that could affect the business's organizational performance and the entity could improve its competitive advantage and improve its service for profit maximization.

3. The researchers of this study aspired that the future research shall be carried out to all service industries by using other variable to ascertain and evaluate the findings of this research.



29

REFERENCES

- Ariola, M. (2006). Principles and Methods of Research, Is Edition. Manila: Rex Book Store. Pp. 34-36. Retrieved on November 30, 2018. Retrieved from https://www.scrip.org/(S (351jmbntvnsjt1aadkposzje))/reference/ReferencesPapers.aspx?Refer enceID=1982376.
- Baum, J., (2002). Strategic Decision Speed and Firm Performance. Retrieved on January 09, 2019. Retrieved from https://onlinelibrary.wiley.com/doi/abs/10.1002/smj.343
- Bragg, Steven M. (2018). Accounting Control Best Practices. Retrieved On December 10, 2018. Retrieved from https://www.amazon.com/Accounting-Control-Practices-Steven-Bragg/dp/0470405422
- Brennan, Niamh M. (1999). Turnbull puts Risk Management to the Top of Corporate Agendas. Retrieved on November 30, 2018. Retrieved from https://www.researchgate.net/publication/264382698_Turnbull_puts_Ri sk_Management_to_the_Top_of_Corporate_Agendas
- **Brookins, Miranda (2018).** What is the Purpose of Internal Controls of a Company? Retrieved on November 30, 2018. Retrieved from https://smallbusiness.chron.com/purpose-internal-controls-company-12116.
- **Casino, M. (2013).** Corporate Culture and Organizational Performance: A case of Mayfair, Nairobi City Country, Kenya. Retrieved on November 30, 2018. Retrieved from https://www.longdom.org/articles/corporate-culture-and-organizational-performance-a-case-ofmayfair-nairobi-city-county-kenya.pdf.
- Ejoh, N. & Ejom, P. (2014). : The Impact of Internal Control Activities on Financial Performance of Tertiary Institutions in Nigeria. Published Mastre's Thesis. Cross River University of Technology/ Cross River State, Nigeria. Retrieved on December 10, 2018. Retrieved from http://www.academia.edu/27978912/The_relationship_s_between_the_ managerial_conduct_and_the_internal_control_activities_of_South_Afri cac_fast_moving_consumer_goods_SMMEs.
- Fadzil, Hanim F. (2005). Internal Auditing practice and internal control system. Retrieved on December 10, 2018. Retrieved from https://www.emeraldinsight.com/doi/abs/10.1108/02686900510619683

- Hevesi, A. (2005). The Research of Factors Affecting the Effectiveness of Internal Control Systems in Commercial Banks-empirical Evidence in VietNam. Retrieved on December 10, 2018. Retrieved from https://www.google.com/search?rlz=1C1GIGM_enPH811PH811&ei=o wzRXP6bLY7ZhwPo1qGABg&q=control+environment+by+hevesi&oq= control+environment+by+hevesi&gs_l=psyab.3...33i160l2.2348.4581...4835...0.0.0.213.1674.0j9j1.....0...1...gwswiz......0i71j0i67j0j0i22i30j0i22i10i30j33i22i29i30.u8HgM6zTI_k
- James, Kendra (2010). *Purpose of Internal Control.* Retrieve on December 10, 2018. Retrieved from https://smallbusiness.chron.com/purpose-internal-control-3804.
- Jenatabadi, HS. (2015). An Overview of Organizational Performance Index: Definitions and Measurements. Retrieved on January 09, 2019. Retrieved from https://www.researchgate.net/publication/275659514_An_Overview_ __Organizational_Performance_Index_Definitions_and_Measurement_
- John, W & Randy, E., (2009). High Performance Work Systems and Organizational Performance: The Mediating Role of Internal Social Culture. Retrieved on January 09, 2019. Retrieved from http://citeseerx.ist.psu.edu/viewdoc/download?doi=10.1.1.1007.3138&r ep=rep1&type=pdf
- Kaplan, R & Norton, D (2004). Organisational Performance Measurement. Retrieved on December 10, 2018 from. Retrieved from https://www.google.com/search?q=organizational+perfromance+by+ka plan&rlz=1C1GIGM_enPH811PH811&oq=organizational+performance +by+kaplan&aqs=chrome...69i57.11702j0j7&sourceid=chrome&ie=UTF -8
- Katou, AA. (2008). Measuring the Impact of Human Resource Management on Organizational Performance. Retrieved on January 09, 2019. Retrieved from https://www.researchgate.net/publication/26605604_Measuring_the_im pact_of_HRM_on_organizational_performance
- Kenton, W. (2018). Internal Controls. Retrieved on December 10, 2018. Retrieved from https://www.investopedia.com/terms/i/internalcontrols.asp
- Lambert, J. (2018). Internal Controls: Information and Communication. Retrieved on December 18, 2018. Retrieved from https://www.johnsonlambert.com/post/internal-controls-informationcommunication/

- Lannoye, L. (1999). Contribution of Internal Control System to the Financial Performance of Financial Institution. Retrieved on December 09, 2018. Retrieved from https://www.academia.edu/5719642/CONTRIBUTION_OF_INTERNAL _CONTROL_SYSTEM_TO_THE_FINANCIAL_PERFORMANCE_OF_ FINANCIAL_INSTITUTION
- Lindsay & Brownell, LLP (2017). Internal Control: Control Environment and Control Activities. Retrieved on December 09, 2018. Retrieved from https://www.lindsayandbrownell.com/internal-control-controlenvironment-and-control-activities/
- Machacon, A. (2013). Internal Control. Retrieved on December 18, 2018. Retrieved from https://www.philstar.com/business/2013/01/22/899573/internal-control
- Melnychuk, Y. (2016). Theoretical Framework of Internal Control. Retrieved on November 30, 2018. Retrieved from https://ideas.repec.org/a/iaf/journl/y2016i4p132-139.html
- Morin, E., (2002). Organizational effectiveness and the Meaning of Work. Retrieved on January 09, 2019. Retrieved from https://www.researchgate.net/publication/277313498_Organizational_e ffectiveness_and_the_meaning_of_work
- Navid, Babk J. & Philee, Hamed A. (2010). A Clear Look at Internal Controls: Theory and Concepts. Retrieved on December 09, 2018. Retrieved from https://papers.ssrn.com/sol3/papers.cfm?abstract_id=1342048
- Njeri, KC (2013). Effect of Internal Control on Performance of Commercial Banks in Nigeria: A Proposed Framework. Retrieved on January 09, 2019. Retrieved from https://www.researchgate.net/publication/330169073_EFFECT_OF_IN TERNAL_CONTROL_ON_PERFORMANCE_OF_COMMERCIAL_BA NKS_IN_NIGERIA_A_PROPOSED_FRAMEWORK

Richard, P., et al (2009). Measuring Organizatioonal Performance: Towards Methodological Best Practice. Retrieved on January 09, 2019. Retrieved from https://www.researchgate.net/publication/228133369_Measuring_Orga nizational_Performance_Towards_Methodological_Best_Practice

- Rolstadas, A., (1998). Measuring Organizational Performance and Organizational Excellence of SMEs. Retrieved on January 09, 2019. Retrieved from https://www.emeraldinsight.com/doi/abs/10.1108/1368304101104781 ?mbSc=1&fullSc=1&journalCode=mbe
- Scheipers, G., (2016). Performance Measurement and Management in Practice : Advantages, Disadvantages and reasons for use. Retrieved on January 09, 2019. Retrieved from https://www.emeraldinsight.com/doi/abs/10.1108/IJPPM-10-2012-0118?fullSc=1&journalCode=ijppm
- Shankar, N. (1991). Auditing the Control Environment. Retrieved on November 30, 2018. Retrieved from https://www.iia.nl/SiteFiles/IIA_leden/Auditing_the_Control_Environme nt[1].pdf
- Sriwan, T., (2004). Understanding the Impact of Financial and Non Financial Measurements in Sudanese Banks' Performance. Retrieved on January 09, 2019. Retrieved from http://www.isaet.org/images/extraimages/P914033.pdf
- Taiwo et al (2007). Impact of Strategic Planning on Organizational Performance and Survival. Retrieved on March 09, 2019. Retrieved from https://scialert.net/abstract/?doi=rjbm.2007.62.71
- Vitez, O. (2017). Describe the Importance of Internal Control in Business. Retrieved on December 10, 2018. Retrieved from https://bizfluent.com/about-5549154-describe-importance-internalcontrol-business.html
- Walker & Armstrong, LLP (1999). Internal Control Considerations for Non-Profits. Retrieved on December 10, 2018. Retrieved from https://www.wa-cpas.com/articles/nfp-internal-controls.htm
- Zhang, E. (2016). What is Internal Control Environment? Retrieved on November 30, 2018. Retrieved from http://www.carrtegra.com/2016/04/internal-control-environment/

Appendix A

Letter of Permission to Conduct the Study

December 05, 2018

ROSANA F. BITOY, DMD, MHA, FPCHA ADMINISTRATOR PANABO POLYMEDIC HOSPITAL, INC Quirino St., Brgy. Gredu, Panabo City

Dear Ma'am:

Greetings of Peace and Prosperity!

We are a 3rd year Bachelor of Science in Accounting Technology student of UM Panabo College who are presently proposing a study entitle "INTERNAL CONTROL AND ORGANIZATIONAL PERFORMANCE OF PANABO POLYMEDIC HOSPITAL, INC."

In connection with this, we would like to request from your good office to allow us to conduct our study to selected employees of Panabo Polymedic Hospital, Inc. Rest assured that the data gathered will be strictly for research purposes only and will be kept with outmost confidentiality.

We are looking forward for your favorable response on this regard.

Very Truly Yours, Gengen I. Lobiano Maecel P. Na Quencter L Willarojo Researchers

ANTONIETTAT. OCAY, DBA Research Adviser

Approved By:

ROSANA F. BITOY, DMD, MHA, PCHA HOSPITAL ADMINISTRATOR

Appendix B-1

Letter of Request for Validation

February 06, 2019

MARJORIE C. LIBRANDO, CPA Professor UM Panabo College Arguelles St., San Francisco, Panabo City

Dear Ma'am:

You are one of the chosen expert valuators of our questionnaires on "Internal Control and Organizational Performance of Panabo Polymedic Hospital, Inc.".

In view of this, it would be very much appreciated, if you can share your expertise by ratings its contents. It would be a great help for the undersigned if you can write your comments, suggestions, and recommendations that will improve the said questionnaire.

Thank you very much for your support and valuable contribution to this letter request.

Respectfully Yours,

GENGEN LOBIANO MAECEL P NAMION QUENCLER VILLAROJO Researcher

Noted by:

ANTONIETTA T. OCAY, DBA Adviser

Appendix B-2

Letter of Request for Validation

February 06, 2019

JESSA Q. BELOY, CPA Professor UM Panabo College Arguelles St., San Francisco, Panabo City

Dear Ma'am:

You are one of the chosen expert valuators of our questionnaires on "Internal Control and Organizational Performance of Panabo Polymedic Hospital, Inc.".

In view of this, it would be very much appreciated, if you can share your expertise by ratings its contents. It would be a great help for the undersigned if you can write your comments, suggestions, and recommendations that will improve the said questionnaire.

Thank you very much for your support and valuable contribution to this letter request.

Respectfully Yours,

GENGEN I. LOBIANO MAECEL P NAMION QUENCLER VILLAROJO Researcher

Noted by:

ANTONIETTA T. OCAY, DBA Adviser

Appendix B-3

Letter of Request for Validation

February 06, 2019

AMELIE L. CHICO, DM Professor UM Panabo College Arguelles St., San Francisco, Panabo City

Dear Ma'am:

You are one of the chosen expert valuators of our questionnaires on "Internal Control and Organizational Performance of Panabo Polymedic Hospital, Inc.".

In view of this, it would be very much appreciated, if you can share your expertise by ratings its contents. It would be a great help for the undersigned if you can write your comments, suggestions, and recommendations that will improve the said questionnaire.

Thank you very much for your support and valuable contribution to this letter request.

Respectfully Yours,

GENGEN (LOBIANO MAECEL P. NAMON QUENCLER VILLAROJO Researcher

Noted by:

ANTONIETTA T. OCAY, DBA Adviser

Appendix C-1 Validation Sheet

Che University of Mindanao	RESEARCH AND PUBLICATION CENTER					
Proponents : <u>Lobiano</u> To the Evaluator: Please c	Control and organizational Perf , Gergen; Varmon, Maecel ° Villa theck the appropriate box for your uivalent: 5 - Excellent 4 - Very Good 3 - Good	nojo, Qu		r	neche (to:	spitol , 11
		5	4	3	2	1
conceptual level of I	vel, language structure and the questions suit the level of directions and items are written	-				
2. PRESENTATION/OR The items are prese manner.	GANIZATION OF ITEMS anted and organized in logical	1	3 			
the research. The	ely represent the substance of questions are designed to ons, knowledge, perceptions and					
The items represent adequately. The nu	TTEMS PER CATEGORY the coverage of the research mber of questions per area ative enough of all the questions ch.					
5. ATTAINTMENT OF P The instrument as a which it was constructed	whole fulfills the objectives for					
or measures only one	equire only one specific answer behavior and no aspect of the st bias on the part of the	-				
	TION RATINGS SYSTEM	/	-	1		
		Marjone Signat	C. Lib ure Above	enclo Printec	CPA,C	Ir .

F-13100-004/ Rev. # 1/ Effectivity: July 24, 2017

Appendix C-2

Validation Sheet

	Control and argamizational pe		CALCULATION OF THE PARTY OF THE	an Assainan an Assainan Assaina	nechc Hos	pital, Ir
roponents : Lobiano,	Gengen ; Namion, Malecel ; Ville	anojo, C	vuencter			
	heck the appropriate box for your i					
Point Eq	ulvalent: 5 – Excellent 4 – Very Good		2 - Fai 1 - Poi			
	3 – Good					
		5	4	3	2	1
conceptual level of	vel, language structure and the questions suit the level of directions and items are written	1				- 18
	GANIZATION OF ITEMS Inted and organized in logical	1				
the research. The	ely represent the substance of questions are designed to ons, knowledge, perceptions and	/				
The items represent adequately. The nu	ITEMS PER CATEGORY the coverage of the research mber of questions per area ative enough of all the questions ch.	/			and And	
5. ATTAINTMENT OF F The instrument as a which it was construct	whole fulfills the objectives for	/				
or measures only one	equire only one specific answer behavior and no aspect of the st bias on the part of the	/				
	ATION RATINGS SYSTEM	/			. A	

Appendix C-3

Validation Sheet

	Control and Organizations, Georgen; Normon, Maecel					die Hospir
	néck the appropriate box for you livalent: 5 – Excellent 4 – Very Good 3 – Good	r ratings.	2 – Fa 1 – Po	Contraction of the		
		5	4	3	2	1
conceptual level of the	el, language structure and ne questions suit the level of directions and items are written					
2. PRESENTATION/ORC The items are prese manner.	SANIZATION OF ITEMS nted and organized in logical	1			- North	
the research. The	ely represent the substance of questions are designed to ns, knowledge, perceptions and					
The items represent adequately. The nur	ITEMS PER CATEGORY the coverage of the research mber of questions per area tive enough of all the questions h.		1			
5. ATTAINTMENT OF P The instrument as a which it was constructed	whele fulfills the objectives for	1	a ang			
or measures only one	equire only one specific answer behavior and no aspect of the t bias on the part of the					3
	TION RATINGS SYSTEM	1				

F-13100-004/ Rev. # 1/ Effectivity: July 24, 2017

Appendix D

Survey Questionnaire

Internal Control and Organizational Performance of Panabo Polymedic Hospital, Inc.

(Kubasu, 2014)

(Yasmin Musmuliana, Yatim Mustaffa, 2012)

Part I: Profile

Name: (Optional): _____ Position: _____

General Instruction: Please mark check (/) on the space provided. The scale will guide you in answering the following questions below.

5 – Always	It means that internal control is always implemented.
4 – Often	it means that internal control is often implemented.
3 – Sometimes	It means that internal control is sometimes implemented.
2 – Seldom	it means that internal control is less implemented.
1 – Never	It means that internal control in not implemented.

Part II: Internal Control

A. Control Environment	5	4	3	2	1
1. Fraud detection, and fraudulent activities are					
inherently unpredictable difficult to detect and they					
affect the performance of the hospital					
2. Measures that can enhance the efficacy of					
auditors are important for effective fraud detection					
3. There is honest and fair dealings with all					
stakeholders for the benefit of the organization					
4. Internal audit evaluate and contribute to the					
improvement of risk management, control and					
governance using a systematic and disciplined					
approach					
5. Management is committed to the ethical values in					
the operation of hospitalization system					

B. Control Activities	5	4	3	2	1
1. Appropriate measures are taken to correct misfeasance in operation of our Accounting and					
Finance Management System.					
 Hospital system access is only allowed to authorize personnel. 					
 Accounting records in the hospital are limited to employees with designated responsibility for such records. 					
 Frequent reviews of operating performance done both to staff and the hospital systems. 					
 Management provides feedback to the junior officers about the operation of the system. 					

Part III: Organizational Performance

5 – Always	It means that organizational performance is very satisfactory.
4 – Often	It means that organizational performance is often satisfactory.
3 – Sometimes	It means that organizational performance is satisfactory.
2 – Seldom	It means that organizational performance is less satisfactory.
1 – Never	It means that organizational performance is not satisfactory.

C. Organizational Performance	5	4	3	2	1
1. You are satisfied with the company profit or loss.					
2. PPHI is achieving the desired profit target.					
 The strategy used by the company has achieved the profit. 					
 Internal and external factor effect of achieving company's profit and loss. 					
5. Changing in profit or loss affected work performance.					

Appendix E Grammarly Certification

 B RECORD MILLIONS 4 K. M Meen II - Repare ← → C		X M Abachi maren X i de dal Conferns	x +
 Chapter 1 THE PROBLEM A 	Very nice, April It looks like you just need a little polishing. Look out for Vocabulary enhancement and Style mistakes during your review.	score 95 of 100 Alerts 100 Plaguarism	
Background of th The issues of legi latest decades as and evaluating pi	Contextual Spelling Confused Words	Checking disabled	
affiliations are ex estimation system full-scale key in e	Grammar Incorrect Verb Forms Punctuation	1	
advancement. In sharp: you get wl large manage an manner, an assoc	Punctuation in Compound/Complex Sentences	2 · · , Tot Close	th Condo
	<u>B</u> . 1	.7 CONTICULARISES 4 ANARCEELAR	

LOBIANO NAMION VILLAROJO

GRAMMARLY RESULT : 95 OF 100

CONGRATULATIONS! DR. ANTONIETTA T. OCAY Thesis Adviser



Appendix F-2 **Certificate of Appearance**



(State inclusive dates)

E CONTRACTOR	а — В — — — — — — — — — — — — — — — — — —	UM Panabo College Research Office Arguelles St., San Francisco Panabo City
	Certificate of Appe	arance
This is to certify that the student	s whose names are listed below h	ave appeared at the
PPH (Name of Office/Agency)	_ and conducted(State	activity)
in relation to their thesis/FS $% \left({{{\rm{B}}}_{{\rm{B}}}} \right)$ entitled "L	nternal Wontiol 9 Organizational Re	Formance of PPHI "
during the period <u>み 2 19</u> <i>(State inclusive date</i>)	LADINO	ure of Authorized Personnel

UM Panabo College Research Office Arguelles St., San Francisco Panabo City

HANCHENG, RN 0856752

Name and Signature of Authorized Personnel

AINT JOSEPH



UM Panabo College Research Office Arguelles St., San Francisco Panabo City

Certificate of Appearance

This is to certify that the students whose names are listed below have appeared at the

 Image: PpHI
 Acctg Dept.
 and conducted
 Survey

 (Name of Office/Agency)
 (State activity)

in relation to their thesis/FS entitled "internal Control and Organizational terformance of PP41 "

during the period <u>3-1-19</u> (State inclusive dates)

Febera unda

Name and Signature of Authorized Personnel

Plagiarism Test Certificate

Feedback Studio - Goog	e Craome							÷ ()
ev.turnitin.com/ap;)/carta/en_us/7s=1&ov11837754116/ang=en_us&u=1071607116							PAGE: 1 0
C) feedback st	UCIO INTERNAL CONTROL AND ORGANIZATIONAL PERFORMANCE OF	19		34 of 34 + 1	> (Ð		1910400
0/		12			```	~	iem settings En	ad non-succeitiers
				Match Overview	/		PAPER ID	DATE
	бидейний жил нэгэ сидвиссэнсий бансин дилс эбисэнсий ул ний дилдилд ажнагу	N					1159085730	10-Aug-2019
				19%			1154601312	
		(Z		1 - 10			\$180410631	
			- 38			>		26-36-2019
		3	- 5	community.mis.temple	1%	>	1146831976	
	establishment. There were cases of fast employee rumover that den negatively	20 505 800					1197719686	()5-Aug-2019
	effect a company and its employees in many ways. With the constant need to		6	www.philstar.com	1%		(175896579	19.996-2013 1
	hive and train new employees, it is easy to veer from the true mission and vision						1157220167	
	of the organization, by holding representances, organizations can give a higher		1 1	pdfs.semanticscholac	1%	>	1180409010	26-505-2019
	sore workforce that emphatically influences the permany concern.	augus augus augus	1	internet Source			1183775411	01-Oct-2019
	Comparancy in Panabo City, several healthcare establishments also meet	W	8	blog antwerpmanagem	1%	>		PAGE: 1
	the same problem. As par an interview with one of the department healts, they	ļ			1.0			
	are strugging in maintaining a low rate of employee turnover because it may	Ø	g	smallbusiness chron.c.	1%	>		
	affect the performance of the association to convey quality medical services		-		1.0	-		
				Submitted to Xavier Un	1%	1		
	Thus, the researchers are motivated to study if internal control has a significant relationship with organizational performance of Pariabo Polymedic	0	10	ahudeus Papes	1.10	A Long		
	Hospital inc.		11	Schmitted to Lebanese	1%	>		
	Statement of the Problem		11	Physica Depet	1 /0	1		
				14	3.0.			
(a)								R IS (

LOBIANO NAMION VILLAROJO

PLAGIARISM RESULT THIRD RUN PASSED 19%

CONGRAT/ULATIONS (October 1, 2019) DR. AMELIE L. CHICO RESEARCH COORDINATOR



GENGEN I. LOBIANO

Prk. 7, Mangalcal Carmen Davao del Norte gengenlobiano5@gmail.com

PERSONAL DATA:

Age:	28
Date of Birth:	Nov 09, 1990
Civil Status:	Single
Sex:	Male
Religion:	Catholic
Citizenship:	Filipino
Mother:	Andresal. Lobiano
Father:	Loreto E. Lobiano

EDUCATIONAL BACKGROUND

Primary Level:	Mangalcal Elementary School Mangalcal, Carmen, DDN
Secondary Level:	Panabo National High School Panabo City, Davao del Norte
Tertiary Level:	UM Panabo College Arguelles St., San Francisco, Panabo City

<u>SKILLS:</u>

Speaks Filipino and English; Knowledgeable in MS Office Applications (Word, PowerPoint, Excel); good in oral and written communication; resourceful; fast and eager to learn; and God-fearing.

CHARACTER REFERENCE:

- JESSA Q. BELOY CPA, CTT Chief Accountant Buenaventura Group of Companies 09466400140
- MARJORIE C. LIBRANDO CPA, CMITAP, CTT

Program Head- Accounting Technology UM Panabo College



MAECEL PALAC NAMION Prk. 05, Brgy. Sindaton, Panabo City Mobile Number: 0909-7081-086 Email Add: <u>maecel_n@yahoo.com</u>

I am very approachable person, fast learner; I give effort in terms of work.

PERSONAL INFORMATION:

Age:	31 years old
Date of Birth:	February 23, 1988
Gender:	Female
Civil Status:	Married
Citizenship:	Filipino
Religion:	Roman Catholic
Spouse's Name:	Christopher A. Namion
Mother's Name:	Florenciana L. Palac
Father's Name:	Gabriel U. Palac

EDUCATIONAL BACKGROUND:

Tertiary: UM Panabo College Arguelles St., San Francisco, Panabo City Present

Vocational: Davao del Norte State College

New Visayas, Panabo City March 2004 – 2006

Secondary: Sindaton National High School

Sindaton, Panabo City

March 2000 - 2004

Primary: Sindaton Elementary School

Sindaton, Panao City March 2000

SPECIAL SKILLS:

- ICD-10 Coder
- Computer Works
- Can Work under pressure

TRAININGS and SEMINARS ATTENDED:

International Classification of Diseases version 10(ICD-10) RDR Hall of DRH Building, Apokon, Tagum City June 24-28, 2013

Philippine Civil Registry Information System(PHILCRIS)

Lakan's Place, Brgy. Visayan Village, Tagum City March 28, 2014

Health Information Management

Quirino Hall of Atrium Hotel, 15th Floor Taft Centrale Exchange Building Taft Avenue corner Gil Puyat Avenue, Pasay City June 16-17, 2016

Online Hospital Statistical Report

Apo View Hotel, Davao City May 27, 2015

Unified Disease Registry System

Apo View Hotel, Davao City September 1-4, 2015

Annual Update on All Case Rate and New Philhealth Policies

Grand Regal Hotel, J.P. Laurel Avenue, Lanang, Davao City November 16, 2016

Seminar on Updates of Civil Registration 3rd Floor, Conference Room, Panabo City Hall, Panabo City July 27, 2016 Orientation and Roll out Training on MNIDRS Sunny Point Hotel, Davao City February 9, 2018

WORK EXPERIENCES:

COMPANY	POSITION	YEAR
 Gaisano Mall of Cagayan de Oro 	Crissa Jeans Promo	April – July 2006
 Republic Biscuit Corporation 	Packer	Oct. – March 2007
Multirich Food Corporation	Production Clerk	May – Oct. 2007
 Good Shepherd Medical and Maternity Center 	Medical Secretary (OB- GYNE's Clinic)	August 03, 2010 – August 31, 2012
Good Shepherd Hospital	Philhealth and HMO In- Charge	September 01, 2012 – September 02, 2014
 Good Shepherd Hospital of Panabo City, Inc. 	OIC- Medical Records Department	September 03, 2014 – April 16, 2018
 Polymedic Birthing and Natal Care 	Administrative / Accounting Staff	August 08, 2018- Present

CHARACTER REFERENCES:

ROSANA F. BITOY, DMD, MHA, FPCHA

Hospital Administrator Panabo Polymedic Hospital Inc. Panabo City

INOCENCIA M. MACROHON, MD, FPOGS

President and CEO Good Shepherd Hospital of Panabo City, Inc. Km. 31, National Highway, New Pandan, Panabo City Tel. No.: (084) 628-5150

FLORENTINA COLON - MURILLO, MD

Pediatrician Contact No.: 09189657832 / 09424791367

JOJILENE V. SISTOZA, MD, DPCP

Internal Medicine Contact No.: 0928867084 lxiii



QUENCLER L. VILLAROJO Prk. 21 San Vicente Panabo City <u>quenclervillarojo@gmail.com</u> 09109861899

PERSONAL INFORMATION:

Age:	20 years old
Date of Birth:	March 06, 1999
Gender:	Female
Civil Status:	Single
Citizenship:	Filipino
Religion:	Roman Catholic
Mother's Name:	Renelita L. Villarojo
Father's Name:	Ramil Villarojo

EDUCATIONAL BACKGROUND:

Tertiary:	UM Panabo College
	Arguelles St., San Francisco, Panabo City
	Present
Secondary:	La Paz National High School
	March 2015 – 2016
Primary:	San Pedro Elementary School
	San Pedro, Panabo City
	March 2010-2011

SKILLS:

•

Computer Literate (i.e. Microsoft Application & Internet)

WORK EXPERIENCE:

Company	:	Barangay Hall Of San Vicente
Year	:	2017-2018
Work	:	Clerk
Company	:	Niznax Trucking & Allied Services
Company Year		Niznax Trucking & Allied Services 2018-2019
		2018-2019

CHARACTER REFERENCE:

JESSA Q. BELOY CPA, CTT
 Chief Accountant
 Buenaventura Group of Companies
 09466400140

MARJORIE C. LIBRANDO CPA, CMITAP, CTT

Program Head- Accounting Technology UM Panabo College